

PURPOSE	Our DNA, values & behavior		
	1		
	2		
	3		
	4		
	5		

VALUE PROPOSITION -

What benefit do we provide?

CORE COMPETENCIES -

How are we different?

SERVICE PROVISION -

What are clients buying from us?

SANDBOX	TARGETS (3-5YRS) -	GOALS (1YR)
Verticals/Niches - Core Customers - Personas		
	Date	Date
	Revenue€	Revenue€
	Profit €	Profit €
	Clients #	Margin %
	Market share(s) %	Cash €
	Mkt Cap/Cash %	Clients #
LEADERSHIP - What market(s) will we dominate?	Whe	en?



BRAND PROMISE	ONE-PHRASE STRATEGY	DIFFERENTIATED ACTIVITIES —
What unique brand promise (guarantee) do we provide to our customers?	How do we execute our business differently from the competition?	What key actions do we do to support the one-phrase strategy?
		1
		2
		3
		4
		5
X-FACTOR (10x value)	PROFIT PER X (our denominator)	MOONSHOTS (+1000%)

SCALABILITY —

What is our plan to make our service provision scalable?

RECURRING -

How do we engage our clients and keep them connected?

RETENTION -

How do we constantly create value for our clients?

REFERRAL -

How do we transform clients into true ambassadors?



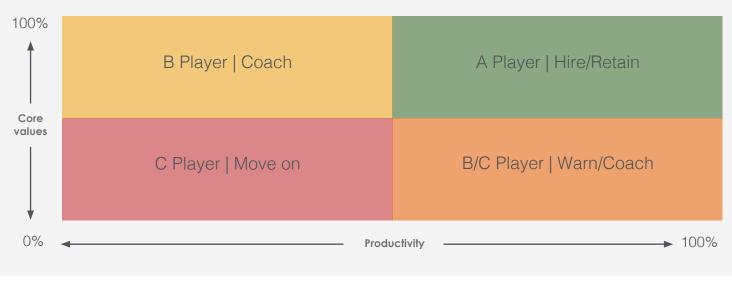


ATTRACTION Why do people work for us?

PROFILES –

What sales profiles do we need in order to execute our strategy?

TOPGRADING YOUR TEAM



RECRUITMENT SOURCES –

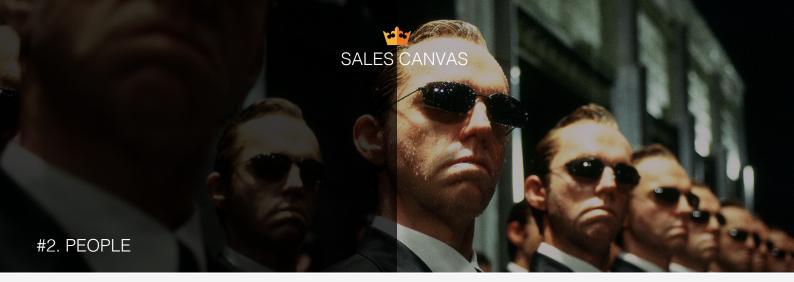
Where can we find the most talented sales people?

HIRING PROCESS -

What does our hiring process look like?

RETAINMENT PLAN –

How do we keep our A-Players motivated to grow and stay?



CAPACITY -

How many salespeople do we need to make our number this year?

Q1		– Q2 –		
# of salespeople	# expansion	# of salespeople	# expansion	
# people who stay	# new hires	# people who stay	# new hires	
Q3 ———		Q4		
# of salespeople	# expansion	# of salespeople	# expansion	
# people who stay	# new hires	# people who stay	# new hires	
HIRING How long will it take from initial search to the first working day?		- ONBOARDING		
time-to-hire	months	time-to-productivity	months	
TIME TO FULL PROFITABILITY How long will it take from initial search until a new sales hire can be expected to perform on target?				



QUARTERLY THEME		
Quarter/Year	Measurable Target	
Theme Name	Critical KPI	
OBJECTIVES (WHATS)	KEY RESULTS (HOWS)	— WHO ——
1.		
		-
2.		-
3.		-

GET 'EM IN Effective Lead Generation Actions		WE 'EM UP Wallet Share	HOLD 'E/ Lifelong Ret Actions	ention
1	1		1	
2	2		2	
3	3		3	
#LEADS	#MEETINGS	- #PROPOSALS	#ORDERS	#REFERRALS
# Per rep	# Per rep	# Per rep	# Per rep	# Per rep
# Total	# Total	# Total	# Total	# Total
Conversion	% Conversio	n % Conversion	%	



WISH LIST ______ New Logos (Elephants)

GOALS AND KEY PERFORMANCE INDICATORS - DASHBOARD

Sales Cycle (Time)

% Closing Rate

% Wallet Share

% Retention

% Forecast Reliability



€ Average Order Size	
# New Logos	
€Revenues	
€/% Profit	
# Referred Customers	

SALES PROCESS/CUSTOMER JOURNEY -

What does our sales process and customer journey look like? What have we learned? What do we have to improve? What do we have to develop? What else can we do to become more effective?

REWARD How will we reward the people involved?